

PHMSA 2021

SAFETY - INNOVATION - TRUST

 U.S. Department *of* Transportation

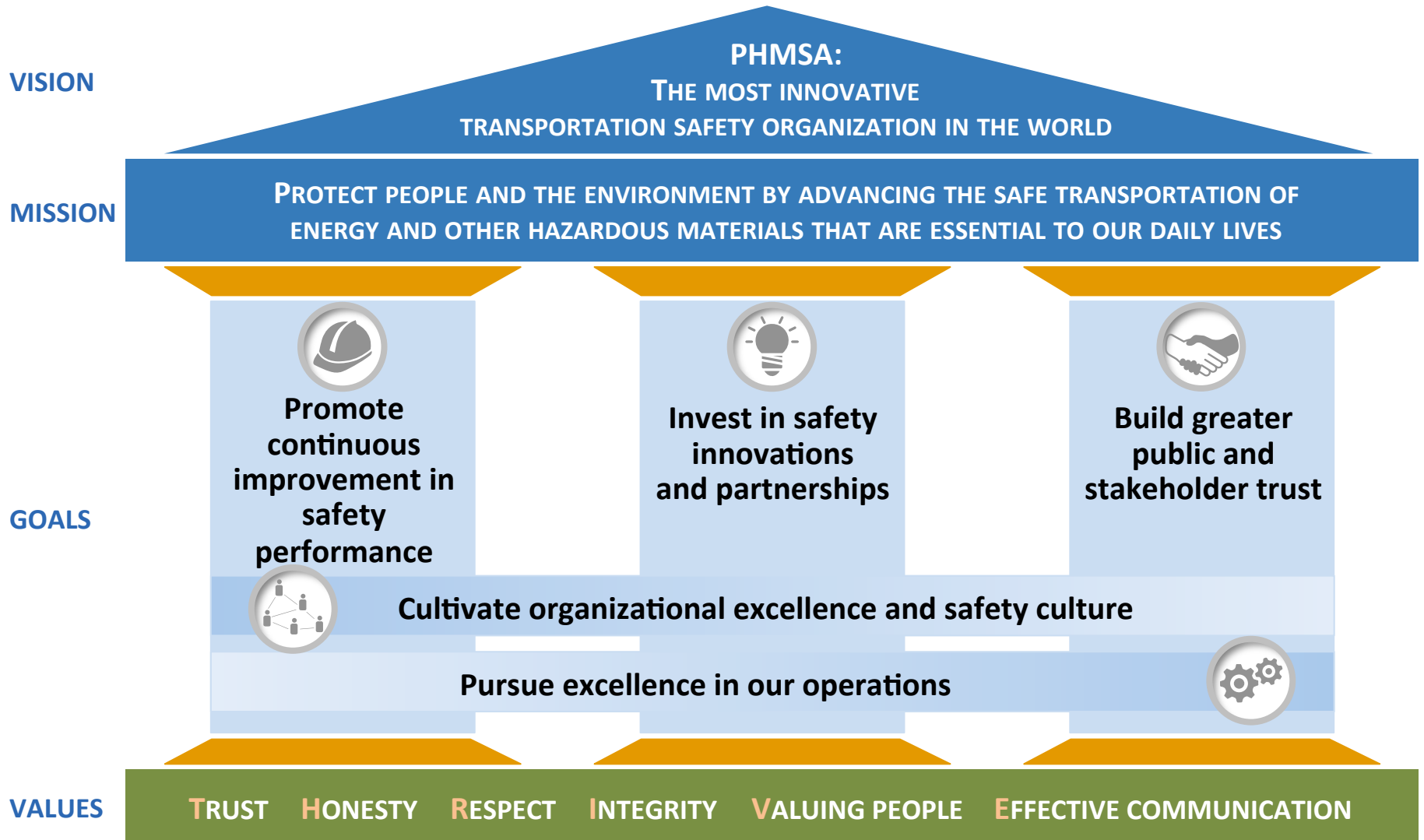


PHMSA2021: Strategic Direction

In the future, PHMSA will:

- Be more **forward-looking, proactive, innovative, data-driven**
- Invest in our **people and capabilities**
- Focus on continuous improvement **in safety performance**
- Build stakeholder and public **trust**
- Invest in safety **innovation** and technology
- Build strong **culture and values**
- Drive **efficiency and consistency**

PHMSA2021: Strategic Framework

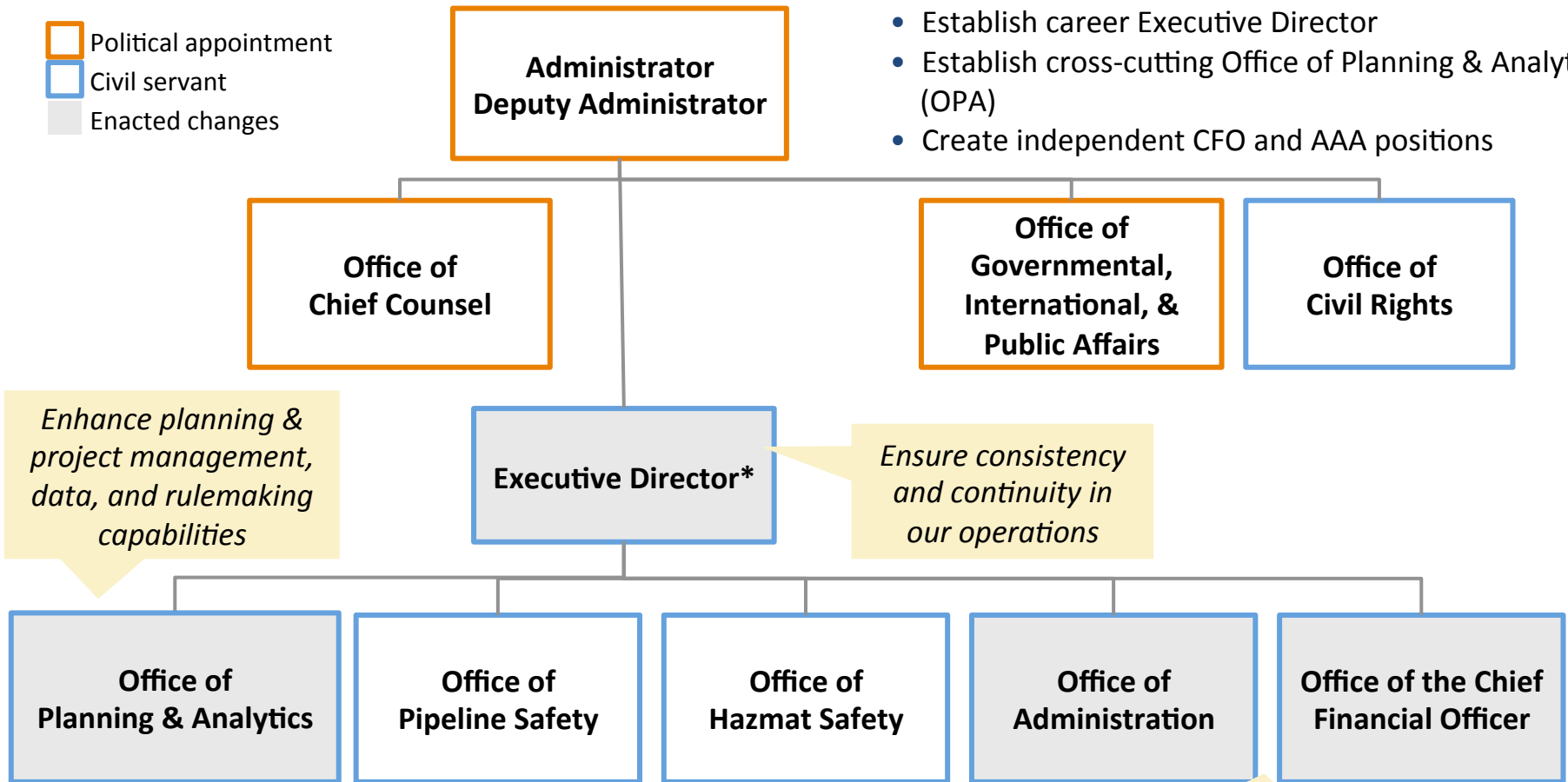


PHMSA's NEW Organizational Structure

- Political appointment
- Civil servant
- Enacted changes

4 Key Changes

- Clearly define roles & responsibilities for Executives
- Establish career Executive Director
- Establish cross-cutting Office of Planning & Analytics (OPA)
- Create independent CFO and AAA positions



* The Executive Director will also serve as the statutorily-required Assistant Administrator for Pipeline and Hazardous Materials Safety and Chief Safety Officer

Strengthen key functions that are essential to our operations